Version 1.0 5/20/2013

Updates

Course
Number OM 493-A02
Project Management
Meeting Time M-W-F 7:20pm-10:00pm
Meeting Place Nguyen Engineering Building 1110
Course Website http://mymason.gmu.edu

Professor
Name Sean Moriarity
E-mail smoriari@gmu.edu
Tel. TBD
Office Nguyen Engineering Building 1110
Office Hours by Appointment only need 48 hours advanced notice

Textbook
Title Project Management (the managerial process)
Publishers. Eric W Larson Clifford F Gray
Textbook Online
Resource
http://www. /
Notes
Other reading materials will be posted on course blackboard or handed out in class.
See class schedule below for a list of additional reading materials. IT IS STRONGLY RECOMMENDED THAT YOU TAKE NOTES IN CLASS.

Undergraduate Learning Goals
Introduces students to fundamentals of project management and value it brings to businesses. The purpose of project managers is to lead company projects from the start of a new technology or business plan and insertion technology. As project managers you will need to engage with leadership on value of the projects that are in the company vision. You will need to hold meetings with the Subject Matter Experts that require their skill set on their assignment. You will need to document areas that have an OIA Operational Impact Assessment and determine how this new project needs to be implemented and if there is severe impact to any of the divisions that would cause customer impact to the revenue of the company.

Evaluation
Hands-on homework projects, two exams, and four will make up a significant part of the evaluation. Working on homework projects will improve your skills on technology requirements, and produce awareness on where security will need to be implemented.
Mid Term and Final Exams will be in-class and closed book. Quizzes may or may not be announced. Quizzes will serve as a way to ensure you understand the material from the book.

**Attendance**
It is important that you attend all classes and take notes. Please read assigned chapters, articles, and cases before each class. Articles and cases will be discussed during sessions in a discussion style rather than as a lecture. Be prepared to answer questions in class, otherwise you will be penalized on class participation points. Attendance will be taken.

**In-Class Discussion**
Each unit in the textbook is preceded by a case. Students will be broken into groups for discussion on cases that will be presented to them in class. You will work with your groups on discussing the cases and be prepared to answer questions. Please come prepared to answer these questions in class when called upon.

**Grade Distribution**

- Homework Projects (three or more) 20%
- Quizzes (four) 20%
- Mid Term Exams 25%
- Final Exam 25%
- Class Participation 10%

**Grading**
You can request a review of a grade (for a deliverable or the final grade) within one week from when the grade was awarded. After that period, no grade will be revised.

- A 93% - 100%
- A- 90% - 93%
- B+ 88% - 90%
- B 83% - 88%
- B- 80% - 83%
- C+ 78% - 80%
- C 71% - 78%
- D 60% - 70%
- F Below 60%

**Make up Exam/Quiz**
Barring extenuating circumstances no exceptions will be made for absence from an exam or case discussion. Exam date/time cannot be rescheduled. Adequate proof must provide to prove extenuating circumstances. Work-related time conflict does not constitute extenuating circumstance. The decision regarding make up will be at the discretion of the instructor. Missed exams/quizzes will be assigned a score of zero.

**Disability**
All academic accommodations due to disability must be arranged through the Disability Resource Center (DRC). If you are a student with a disability and you require academic accommodations, please contact the DRC at 993-2474. I will cooperate fully with the DRC to accommodate a student’s special needs.
Honor Code
Students are obligated to strict adherence to the University honor system and code, as described in the current George Mason University catalog.

Tentative Class Schedule

Date Topic Readings

Week 1
5/20: - Chapter 1 - Modern Project Management
Chapter 2 – Organization Strategy and Project Selection

Week 1
5/22: - Chapter 3 – Organization Structure and Culture
Chapter 4 – Defining the Project

Week 1
5/24: - Chapter 5 – Estimating Project Times and Costs
   - Homework #1 – Identify projects from the following sites will discuss criteria in class
   - Quiz #1 - Opened Chapters 1 -5
     o www.cnn.com
     o www.wired.com
     o www.yahoo.com
     o Due 5/28 6 pm

Week 2
5/27: - HOLIDAY

Week 2
5/29: - Chapter 6 - Developing a Project Plan
Chapter 7 – Managing Risk

Week 2
5/31: - Chapter 8 – Scheduling resources and costs
Chapter 9 – Reducing Project Duration
   - Homework #2
     o Below are three projects choose one and decide how you will manage the risk
       ▪ Redesigning the US Postal System
       ▪ Funding Sprint and WI-MAX for Mobile Expansion
       ▪ Increasing Speeds with Broadband Providers over copper lines
     - Quiz #2 - Opened Chapters 6 - 9
     - Due 6/4

Week 3
6/3: - Mid Term
   - Due 6/5 - Just before class starts 7 pm.
**Week 3**
6/5: - Chapter – 10 Leadership
    Chapter – 11 Teams

**Week 3**
6/7: - Chapter 12 - Outsourcing
    • Quiz #3
    • Homework #3 - TBD
        o Due 6/11

**Week 4**
6/10: - Chapter 13 – Monitoring Progress

**Week 4**
6/12 – Chapter 14 – Project Closure

**Week 4**
6/14 – Chapter 15 International Project
    • Homework #4 - TBD
    • Quiz #4
        o Dues 6/18

**Week 5**
6/17: - Chapter 16 - Oversight
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**Week 5**
6/19: - Chapter 17 – Agile PM

**Week 5**
6/21: - Last Day - Final